

Westgate CRA Traffic Mitigation Work Plan

Fiscal Year 2027

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The *September 15, 2025 Westgate CRA Mobility Plan Framework & Strategies* report is the vision document for mobility projects in the CRA. This report categorizes the mobility projects proposed by the CRA into three categories: Short Term (≤ 5 years), Mid Term (5-10 years), and Long Term (10-15+ years). The strategies preliminarily identified in this report are shown below.

1. Short Term (≤ 5 years)

- A. Launch of on-demand service pilot CRA-wide connecting residential areas to #43 bus stop EB near PB Marketplace, and inter-CRA destinations (Walmart, Adult Ed. facility, etc.)
- B. Palm Tran collaboration to improve bus stops and shelters along strong ridership routes
- C. Continued sidewalk/bike lane improvements – Cherry Road, Wabasso Drive, & N. Florida Mango Road
- D. TDM programming – CRA-wide existing and new multifamily, larger employers (Kennel Club, County facilities, schools, auto uses)
- E. Potential temporary Park & Ride locations — shared tenant parking at Cross County Mall, Walmart Plaza, and the Kennel Club
- F. DWPB + Westgate connections ‘Feasibility Study’
- G. Land development codes – TOD/TOC design, parking reforms/reductions

2. Mid Term (5-10 years)

- A. Increased Palm Tran frequency and reduced headways for important links – #44 (Congress Ave., DJT Airport)
- B. Continued sidewalk/bike lane improvements – Congress Avenue, Belvedere Road
- C. Ongoing improvements to connections to Intermodal Station/DJT Airport
- D. Potential temporary Park & Ride locations— shared tenant parking at Cross County Mall and Walmart Plaza
- E. Ongoing TDM programming and on-demand service – CRA-wide
- F. Potential ‘Westgate Village’ commuter node

3. Long Term (10-15+ years)

- A. Potential transit hub locations: Cross County Mall Commuter Node (integrated Park & Ride), Wabasso Dr. at Okeechobee Blvd., Old Congress Ave. ‘sliver’
- B. ‘Dream Big’ project: create Okeechobee Blvd. reliever road by culverting PBC-owned L-2 canal segment – future connections to Australian Ave., Centerpark Dr., Mercer Ave.
- C. Ongoing TDM programming and on-demand service – CRA-wide
- D. Intersection improvements in partnership with PBC: Okeechobee Blvd. & Congress Ave. (WBL turn lane), and Belvedere Rd. & Congress Ave. (SBL turn lane)

During FY 2027, the CRA will work to implement these strategies with the following planned projects, programs or studies, each of which implements one or more of the strategies listed above. What follows is a brief outline of what is planned to take place during FY 27, with a budgeted amount and measurable goal.

FY 2027 PROJECTS & PROGRAMS

INFRASTRUCTURE

Project #1: Wabasso Drive Streetscape Improvements

Strategies Implemented: 1B, 1C

Status: A conceptual redesign for Wabasso Drive was created and submitted to the MPO under the Transportation Alternatives (TA) program. This redesign has been selected by the MPO to receive TA funding.

FY 2027 Activity: The project will be examined by FDOT and included in its Draft Tentative Work Program (DTWP) in June 2027, including a funding allocation.

Planning Cost Estimate: \$0

Performance Indicator: Wabasso Drive is included in the FDOT DTWP.

Project #2: Florida Mango Road Sidewalk & Safety Improvements

Strategies Implemented: 1C

Status: A preliminary engineering study has been completed, which indicated that sidewalk improvements would require concurrent stormwater infrastructure upgrades.

FY 2027 Activity: A stormwater infrastructure study will identify the upgrades required to enable the installation of wider sidewalks along Florida Mango Road.

Planning Cost Estimate: \$25,000

Performance Indicator: The CRA will obtain a list of required stormwater improvements along Florida Mango Road, including a preliminary cost estimate and proposed implementation plan.

Project #3: Cherry Road Sidewalk and Bike Lane Improvements

Strategies Implemented: 1C

Status: The Mobility Plan Framework & Strategies report identified Cherry Road as an east-west connector, linking Congress Avenue to Military Trail. The CRA has substantially completed streetscape improvements on Cherry Rd. from Military Trail to Quail Dr. To evaluate capacity for bike lanes/markings a feasibility study is needed.

FY 2027 Activity: A study will be performed to provide recommendations on bicycle infrastructure improvements along Cherry Road.

Planning Cost Estimate: \$20,000

Performance Indicator: Recommended bicycle infrastructure improvements along Cherry Road, including conceptual designs will be completed.

Project #4: Congress Avenue & Okeechobee Boulevard Intersection Improvements

Strategies Implemented: 3D

Status: No activity.

FY 2027 Activity: Coordination with the County in preparation for an interjurisdictional study.

Planning Cost Estimate: \$0

Performance Indicator: An interjurisdictional discussion regarding the parties, scope, and timeline for a joint study of the intersection will be held.

Project #5: Congress Avenue & Belvedere Road Intersection Improvements

Strategies Implemented: 3D

Status: No activity.

FY 2027 Activity: Coordination with the County and DJT Airport in preparation for an interjurisdictional study.

Planning Cost Estimate: \$0

Performance Indicator: An interjurisdictional discussion regarding the parties, scope, and timeline for a joint study of the intersection will be held.

Project #6: Congress Ave “Sliver”

Strategies Implemented: 1B, 1E, 2F, 3A

Status: No activity.

FY 2027 Activity: A holistic study will be performed to examine the sliver as an intermodal focus zone. The study will include, inter alia, a parking analysis as well as recommendations for infrastructure improvements on the Old Congress Avenue slip road.

Planning Cost Estimate: \$127,881

Performance Indicator: Completion of the intermodal focus zone study, including recommendations for infrastructure & service improvements with conceptual designs.

Project #7: L-2 Canal Connector

Strategies Implemented: 1F, 3B

Status: Engineering feasibility study has been completed and shows that a 28' travel way is feasible along the canal. Conceptual design alternatives are currently being developed.

FY 2027 Activity: The conceptual design alternatives will be completed and ranked via a Multi-Criteria Decision Analysis. A potential westward expansion of the canal connector will be

studied for feasibility and impact. A joint feasibility study will take place to examine the possibility of autonomous vehicular operations along the connector.

Planning Cost Estimate: \$250,000

Performance Indicator: Recommendation of a preferred design alternative to Palm Beach County for further funding research & preliminary design.

PROGRAMMATIC

Project #8: On-Demand Ride Service

Strategies Implemented: 1A, 1D, 2C, 2D, 3C

Status: A vendor has been identified and a pilot operational plan developed.

FY 2027 Activity: Launch of a one-year, two-vehicle pilot by November '27.

Planning Cost Estimate: \$407,744

Performance Indicator: On-demand ride service in operation; track ridership, routes, and key performance data against investment.

Project #9: Palm Tran Coordination

Strategies Implemented: 1B, 2A, 2F, 3A

Status: Ongoing conversations with Palm Tran regarding potential bus shelter & service improvements.

FY 2027 Activity: Collaboration with Palm Tran on its Transit Development Plan, including analyzing the current transit service and infrastructure in the CRA and outlining feasible and actionable solutions.

Planning Cost Estimate: \$140,000

Performance Indicator: Identification of locations for physical improvements within Westgate CRA in connection with the Transit Development Plan.

Project #10: TDM Programming

Strategies Implemented: 1D, 1F, 2C, 2E, 3C

Status: TDM programming with WPBgo (West Palm Mobility Coalition) is underway. This Transit Demand Management (TDM) initiative was initiated in FY26 in Westgate, and will expand upon the program goals of changing commuter behavior toward fewer single use vehicle trips.

Work Program: Continuation of the e-bike voucher and transit pass programs for CRA residents, as well as continued onboarding of employers and institutions into WPB Go. The Coalition will launch the WPBgo Kids school pilot in Westgate.

Planning Cost Estimate: \$189,375

Performance Indicator: Outreach to potential commuters tracked; distribution of e-bike vouchers and transit passes; other participant data collected for indicators of program success.

Project #11: Temporary Park and Ride Locations

Strategies Implemented: 1E, 1F, 2D, 2F, 3A

Status: Potential temporary park and ride locations have been identified.

FY 2027 Activity: Observation of the current activity and usage patterns of identified sites under existing conditions, as well as outreach and stakeholder engagement.

Planning Cost Estimate: \$30,000

Performance Indicator: Outreach to all owners of potential temporary park and ride locations is completed.

PLANNING

Project #12: CRA Community Redevelopment Plan Update

Strategies Implemented: 1B, 1C, 1E, 1G, 2B, 2D, 2F, 3A, 3B, 3D

Status: An update to the 2017 Community Redevelopment Plan is underway, headed by Chen Moore. The CRA's strategic framework and planning initiatives for short, mid and long-term traffic mitigation including future programming and TIF budgeting will be incorporated into

FY 2027 Activity: Completion & adoption of the updated plan.

Planning Cost Estimate: \$25,000

Performance Indicator: Updated plan presented to the PBC Board of County Commissioners.

Project #13: Downtown West Palm Beach Connections – Feasibility Study

Strategies Implemented: 1A, 1B, 1E, 1F, 2A, 2C, 2D, 2F, 3A, 3B

A planning review of the Downtown Master Plan Update, the City's Mobility Plan and Safety Action Plan against the established development framework within the redevelopment area.

FY 2027 Activity: The study will evaluate opportunities for alignment with the City's plans, including mobility plan projects that connect to the CRA District along its boundaries.

Planning Cost Estimate: \$10,000

Performance Indicator: Policy changes and altered development patterns will be identified for inclusion in the CRA Community Redevelopment Plan Update.

REGULATORY

Project #14: Land Development Code Audit and Development of TOD/TOC Code Provisions

Strategies Implemented: 1D, 1G, 2E, 2F, 3A, 3C

Status: A redevelopment program that considers development capacity and residential density is underway for a key redevelopment corner in the CRA District—Okeechobee Blvd. and Military Trail (SEC). This effort will provide interested developers with a template for a redevelopment project that is feasible and viable within the County’s regulatory framework. The Palm Beach MPO will provide technical assistance to build upon and expand the study scope to include the remaining corners of the intersection. The study will ultimately provide policy and regulatory recommendations that support transit-oriented development/communities (TOD/TOC) at this key regional intersection.

Activity: A concept redevelopment program for the Okeechobee-Military Trail (SEC) will be completed. In partnership with the MPO, recommendations for incorporating TOD policy into the Comprehensive Plan and ULDC will be completed.

Planning Cost Estimate: \$60,000

Performance Indicator: The indicators of performance are twofold since two objectives are intended to be met: 1. A feasibility study/redevelopment program for the SEC of Okeechobee Blvd. and Military Trail is completed. The MPO study that recommends TOD policy and code provisions will be completed and advanced.

Project #15: Monitoring of Work Plan

Strategies Implemented: All

Status: Ongoing

FY 2027 Activity: Continued monitoring of work plan projects.

Planning Cost Estimate: \$30,000

Performance Indicator: All milestones and performance indicators outlined in this document will be successfully evaluated.

SUMMARY

Table 1 summarizes the 2027 Work Plan & Budget allocations.

Table 1: Work Plan Budget

Type	Project	Transportation Projects	Transportation Programs	Technical Assistance	Engineering & Const. Coordination	Total Investment
Infra.	1. Wabasso Drive Streetscape Improvements					\$ -
	2. Florida Mango Road Sidewalk & Safety Improvements	\$ 25,000.00				\$ 25,000.00
	3. Cherry Road Sidewalk and Bike Lane Improvements			\$ 20,000.00		\$ 20,000.00
	4. Congress Ave & Okeechobee Blvd Intersection Improvements					\$ -
	5. Congress Ave & Belvedere Rd Intersection Improvements					\$ -
	6. Congress Ave "Sliver"			\$ 27,881.00	\$ 100,000.00	\$ 127,881.00
	7. L-2 Canal Connector			\$ 50,000.00	\$ 200,000.00	\$ 250,000.00
Prog.	8. On-Demand Ride Service	\$ 407,744.00				\$ 407,744.00
	9. Palm Tran Coordination	\$ 67,256.00		\$ 72,744.00		\$ 140,000.00
	10. TDM Programming		\$ 150,000.00	\$ 39,375.00		\$ 189,375.00
	11. Temporary Park and Ride Locations			\$ 30,000.00		\$ 30,000.00
Plan.	12. CRA Community Redevelopment Plan Update			\$ 25,000.00		\$ 25,000.00
	13. Downtown West Palm Beach Connections - Feasibility Study			\$ 10,000.00		\$ 10,000.00
Reg.	14. Land Development Code Audit and Development of TOD/TOC Code Provisions			\$ 60,000.00		\$ 60,000.00
	15. Monitoring of Work Plan			\$ 30,000.00		\$ 30,000.00
Budget	2027 Planned Expenditures	\$ 500,000.00	\$ 150,000.00	\$ 365,000.00	\$ 300,000.00	\$ 1,315,000.00
	2027 FY Budgeted	\$ 500,000.00	\$ 150,000.00	\$ 500,000.00	\$ 400,000.00	\$ 1,550,000.00
	Allocation to Transportation %	100%	100%	73%	75%	85%
	CRA Transportation Budget	\$ 500,000.00	\$ 150,000.00	\$ 365,000.00	\$ 300,000.00	\$ 1,315,000.00
	CRA Transportation Remaining Allocation	\$ -	\$ -	\$ -	\$ -	\$ -

Planning-level, order-of-magnitude estimates only. Developed without engineering plans or design details and based on generalized assumptions and statewide average cost data. Actual costs may vary as project scope, design, and market conditions evolve.